

HONEYWELL OVERVIEW

NASDAQ: HON | ~750 sites | ~99,000* employees | Charlotte, NC headquarters | Fortune 500

Aerospace

Our products are used on virtually every commercial and defense aircraft platform worldwide and include aircraft propulsion, cockpit systems, satellite communications, and auxiliary power systems.

Honeywell Building Technologies



Our products, software, and technologies are in more than 10 million buildings worldwide, helping customers ensure their facilities are safe, healthy, energy efficient, sustainable, and productive.

Performance Materials and Technologies



We are positioned to serve customers with high-quality performance chemicals and materials, process technologies, and automation control. By supporting the global transition towards renewable energy and a low-carbon economy, we're accelerating a more sustainable future and changing the world.

Safety and Productivity Solutions



We develop and deploy an innovative range of solutions, software, and services that help keep people healthy, workers and workplaces safer and more productive, and supply chains and assets more efficient, accurate, and reliable.

Honeywell Connected Enterprise

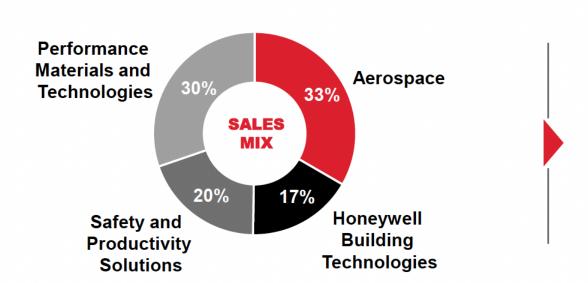
Across our segments, we accelerate our customers' digital transformation via our enterprise performance management solution, Honeywell Forge, which brings together the data, processes, and systems into a cloud-based solution to help customers make sense of it all, creating the OT system of record. HCE's focus is software development, from the gateway to end-user applications, bringing scale and capability across all of Honeywell.

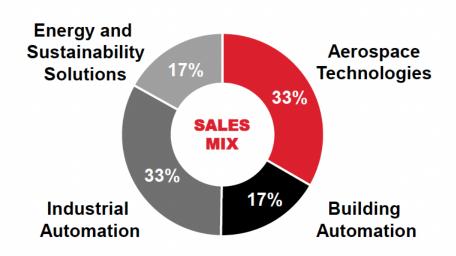
Shaping the Future Across Industries

HONEYWELL REALIGNMENT-WHY IT MATTERS

HONEYWELL - CURRENT STRUCTURE

HONEYWELL - NEW STRUCTURE AS OF 1Q24





- Aligns business structure with distinct, compelling megatrends
- Positions Honeywell to better address the world's toughest challenges
- Enables a simpler, stronger strategic focus and clearly defines Honeywell's value proposition
- Creates a more focused framework for M&A; bolt-on acquisitions and select dispositions to align to themes

Based on 2022 revenue. New structure percentages represent 2022 revenue, realigned to new reporting structure effective beginning first quarter 2024.

New Structure Enhances Organic and Inorganic Growth Strategies

ESS STRATEGY

As a global technology leader, Honeywell Energy & Sustainability Solutions (ESS) enables the energy evolution, provides solutions that reduce emissions, and delivers innovative sustainable materials to our customers across industries

STRATEGIC FOCUS



Energy Transition

Supporting traditional oil and gas production while enabling the transition of clean energy by delivering decarbonization, sustainable heating, energy storage, & sustainable fuel solutions to drive energy transition



Sustainable Materials & Advanced Chemistry

Creating sustainable solutions and innovative new materials & molecules through advanced chemistry and deep R&D capabilities



Petrochemicals

Improving efficiency of petrochemical processes to enhance quality with lower energy consumption and enabling the circularity economy

STRATEGIC GROWTH ENABLERS



Significant market size and growth potential in clean energy and sustainable solutions



Large install base and ability to accelerate new innovation



Energy Transition dynamics create growth in both traditional and new technology solutions



Connected plants provide opportunity for digitalization enabling software and services revenue



Core legacy technologies provide a stable revenue source



Novel materials designed to solve customer problems and drive outsized profitable growth

COMPETETIVE ADVANTAGE



2500+

Technologists and Engineers



10K

Active Patents and Applications



7,000+

Employees Globally



100+ years

Chemistry & Technology Innovation

ESS CORE OFFERINGS

Energy Transition

Portfolio Focus



Sustainable Materials & Advanced Chemistry





Petrochemicals





Offerings

- Renewable Fuels
- Carbon Capture
- Blue Hydrogen
- LNG

- Green Hydrogen
- Hydrogen Transport
- Heat Pumps
- Energy Storage

- Low Global Warming Potential Refrigeration
- Thermal Management
- Electronic Metals and Polymers
- Battery Materials

- Adsorbents
- Advanced Armor
- · Specialty Additives
- Healthcare Packaging
- Lab Chemicals

- Petrochemical and Refining & Catalysts
- Gas Processing
- · Methanol to Olefins
- Connected & Outcome Based Solutions
- Aftermarket Services

Value Prop Reducing GHG emissions through innovative technologies to support customer decarbonization in hard-to-abate sectors

Innovative approaches to material science, focused on diverse applications and pioneering technologies aligned to high growth megatrends

Improving the efficiency of petrochemical processes to enhance quality with lower energy consumption and enabling the circularity economy

ESS' portfolio of specialized offerings, IP & applied material sciences provides a differentiated growth path in the market

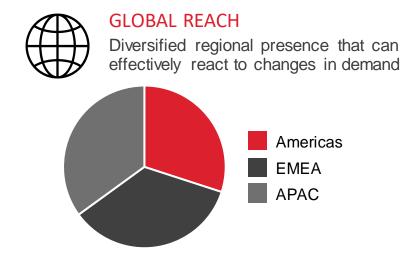
HONEYWELL UOP AT A GLANCE

100+ Years of Global Expertise and Leading Technology Development



UOP TECHNOLOGY POWERS

- 90% of biodegradable detergents
- 70% of the world's polyester
- 60% of the world's gasoline
- 60% of the world's on-purpose propylene
- 60% of the world's paraxylene
- 50% of the world's renewable fuels
- 40% of LNG processed
- 15 tons of captured CO₂





NEW TECHNOLOGIES

Honeywell UOP creates new technologies that convert oil and natural gas into transportation fuels, energy, and petrochemicals



EXPERTISE

Broadest range of downstream refining and petrochemical technologies; leading process technology licensor



2,000

Engineers and scientists



5,500

Active patents and applications



31 out of 36 refining technologies in use today were developed by



HONEYWELL UOP GLOBAL LOCATIONS

Americas

Des Plaines, IL Houston, TX Tulsa, OK Mexico City, Mexico Buenos Aires, Argentina

Europe

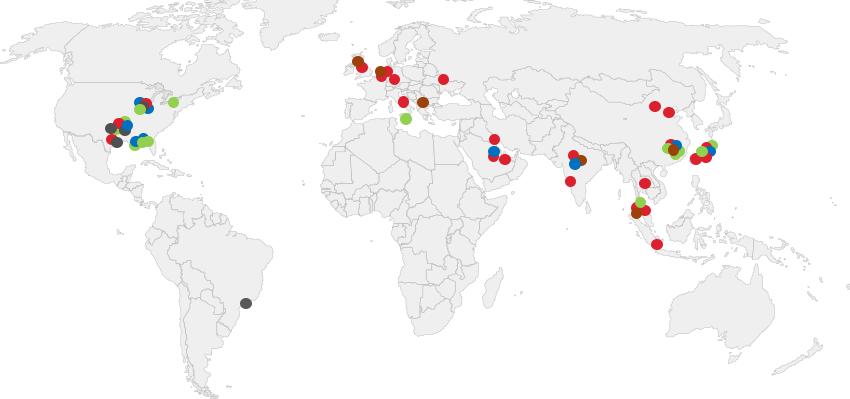
Erkrath, Germany Bracknell, UK Assago, Italy

Delhi, India Chonburi, Thailand Singapore Seoul, South Korea Tokyo, Japan Beijing, China Shanghai, China Kuala Lumpur, Malaysia Jakarta, Indonesia Baghdad, Iraq



Asia/Middle East

Dubai, UAE



Research & **Development**

Sales &

Service

893



North America Middle East

Riverside. IL

Shreveport, LA

Baton Rouge, LA Dhahran, KSA Beggs, OK Des Plaines, IL Asia Mobile, AL Houston, TX

Gurgaon, India Luoyang, China Zhangjiagang, China

Manufacturing



North America

Baton Rouge, LA Catoosa, OK McCook, IL Mobile, AL Shreveport, LA Tonawanda, NY

Europe

Reggio Calabria, Italy

Asia (and JVs) Shanghai, China Zhangjiagang, China Penang, Malaysia Hiratsuka, Japan Yokkaichi, Japan

Engineering Centers



North America

Des Plaines, IL Houston, TX Midland, TX Tulsa, OK

Europe

Bracknell, UK

Asia

Delhi, India Kuala Lumpur

UOP: THE PSA INNOVATION LEADER



more **1,180**

PSA units designed & commissioned into commercial operation worldwide

KIRKPATRICK AWARD 1979

Presented to UOP for the development of Polybed PSA

UOP invented the synthetic molecular sieve adsorbents required to obtain the

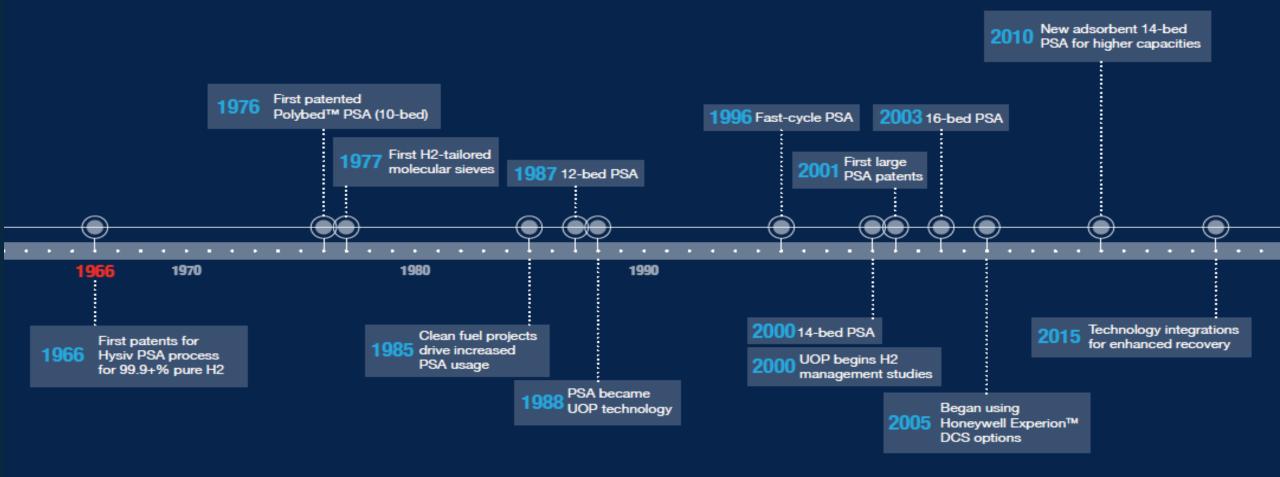
99.99+%

H₂ purity required for H₂ applications

- PSA technology and performance leader for 50 years
- The first PSA in the world was commissioned in commercial service in 1966
- Experience with all sizes of PSA including
 - The largest single train PSA in the world, which measures
 20-beds, and was started in January 2014
 - The largest unit produces more than 253,000 Nm³/hr (226 MMSCFD) product from SMR feed gas using a 14-bed system

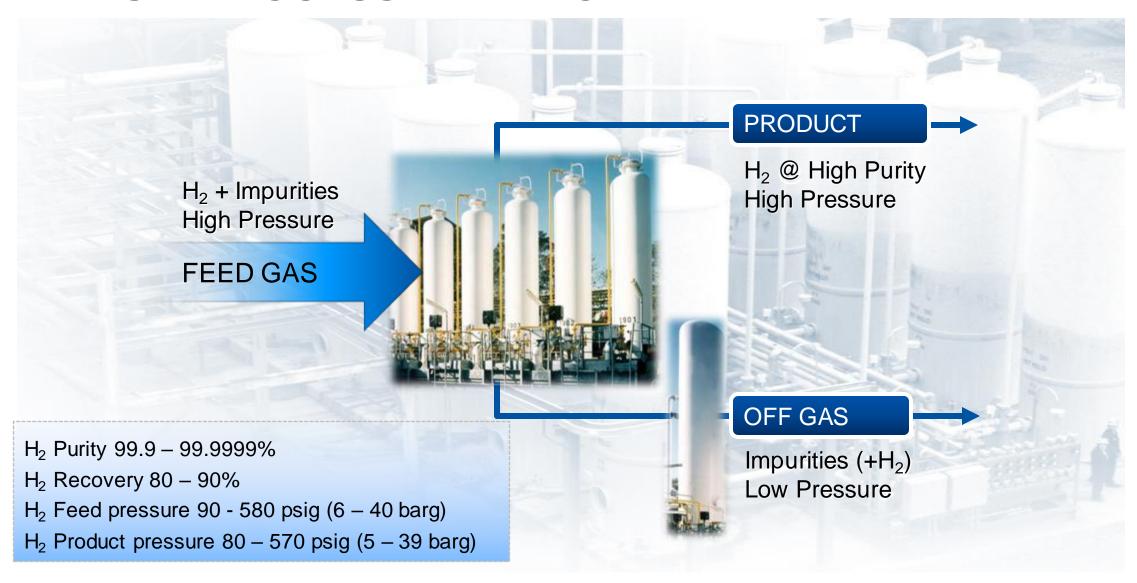
After Market Revamps and Service

Years of Innovation

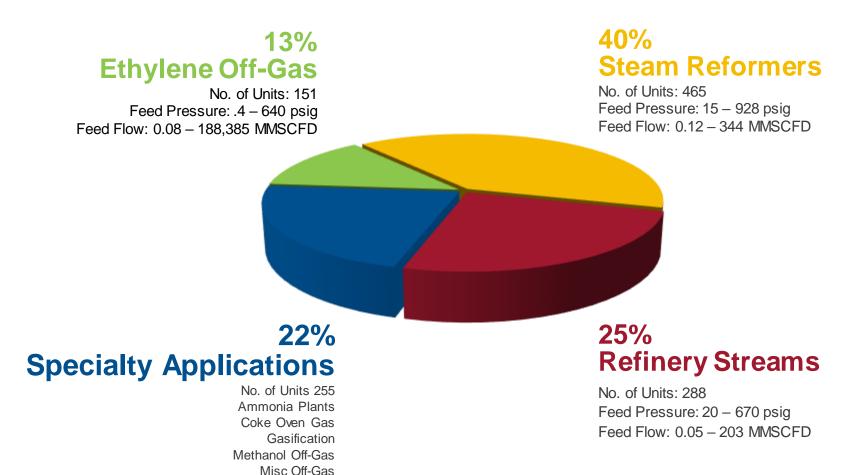




THE "PSA" PROCESS INVENTOR



HYDROGEN PSA APPLICATIONS / EXPERIENCE LIST





> 1,180 Polybed PSA Units UOP Supplied Worldwide

Partial Oxidation/Syngas

PSA TECHNOLOGY – DELIVERED AS EQUIPMENT



Equipment & Fabrication



- Adsorber Vessels
- Surge Tank
- Valve Skid
- Instrumentation & Valves
- Adsorbent
- Control System





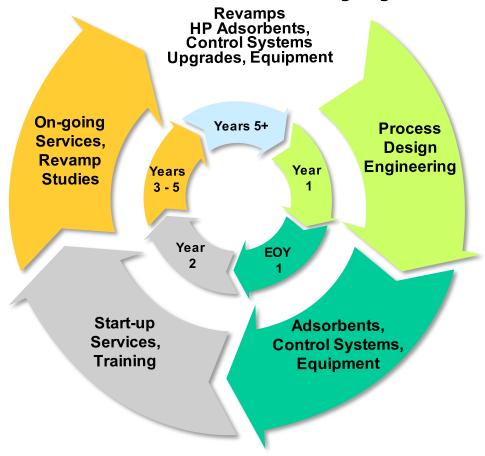
- Process
- Mechanical
- Instrumentation
- Control System
- Project Management
- Quality Control

- Adsorbent Loading Supervision
- Control Loop Testing
- Installation Checkout
- Operator Training
- Unit Start-up



UOP PSA PROJECT DEVELOPMENT & AFTERMARKET SUPPORT

Product/Service Delivery Cycle:



Project Development Phase

- Project specific designs to meet customer requirements
- Worldwide Sales & Project execution capabilities
- Sub-supplier alliances to ensure high quality products specifically designed for PSA Service
- UOP is ISO-9001 certified since 1994

After Market Customer Support

- Dedicated customer support organization to address After Market activities
 - Debottlenecking/capacity increases
 - Process performance improvement
 - Upgrading existing hardware
 - Operations training & field support supervision
- User Conferences

Customer Support from Inquiry Stage Throughout the Life of the Unit

ADVANTAGES OF UOP PSA UNITS



High performance adsorbents

Self-tuning to optimize operation

Extremely reliable (99.95+% on-stream)

Enhanced flexibility & economies of scale

Minimal operator attention required

Extensive separation experience

Superior components

Product purities up to 99.9999 mol% easily attainable

















Designs Incorporate Customer Requirements

NEW ADVANTAGES OF UOP PSA UNITS





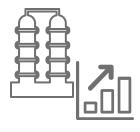
Reloading UOP SMR PSA units with UOP's new high performance adsorbents

- Increase capacity by 5-15%
- Increase recovery by up to 2%
- Performance verified in field



UOP Process Integration

- Integrating UOP H₂ purification equipment within UOP licensed technology - patented schemes yielding increased hydrogen and LPG recoveries
- Available for CCR Platforming, Oleflex, Hydrocracking and hydrotreating technologies; New units and Revamps
- Schemes offer excellent economics with system payback < 1.5 years (typ.)



PSA Technology Valve Analytics

- UOP's newest software solution to improve the performance and reliability of your UOP PSA unit
- Software solution improves the reliability and performance of valves through models, diagnostics, and supported preventive maintenance.
 Advises what valves to focus on, why and recommends actions

